

PRESIDENT OF THE NAVAL WAR COLLEGE  
Newport, Rhode Island  
02840

5 NOV 1973

Dear Morton,

I would like to thank you and the other members of the Conference Board for allowing Pat and me to participate in the last meeting of the Northeast Advisory Council. It was certainly a delightful experience. On our way home, and several times since then, we've commented about how much we enjoyed the exchange of ideas and the broadening of our own horizons with such interesting people as yourself. Your story of how you lost your first union election was certainly revealing. How easy it is for all of us to become complacent in our handling of subordinates, particularly young ones. We in the military, I think, are even more vulnerable to this, and I appreciate the object lesson you gave us.

Although I told you a little bit about what goes on at the Naval War College, I'm taking the liberty of enclosing a copy of our "Report to the Stockholders." This brief booklet outlines why I felt a change was needed, some of the results of our new curriculum--pro and con, and a short discussion of things to be accomplished. I do hope this gives you a better insight as to what we do here and why.

Toward the end of our academic year we sponsor a three-day meeting at the War College called The Current Strategy Forum (CSF). The purpose of the meeting is to discuss the role of the military in the late seventies. War College students and outside guests are brought together in small committees where they address various topics pertinent to the CSF theme. Speakers of national prominence present addresses on related subjects as well. All of the discussions are non-attributable, lively and most are informal. Last year we had a very productive session which was attended by about one hundred outside guests from a wide variety of backgrounds and experiences, i.e., bankers, investors, retailers, clergymen, reporters, military leaders, etc. This academic year we will hold the CSF meeting on 24-26 June. I would like to invite you to set aside these dates on your calendars and join us. There is no need to respond this far in advance. I will be back in touch in February. I do hope, though, that you will try to be with us. I know that you could offer

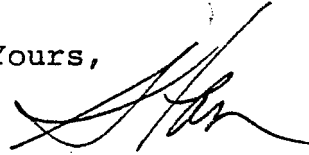
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a lot of stimulation to the student officers and I hope pick up a few ideas in exchange.

In the meantime I hope we can get together one way or another. May I have the chance for revenge on the tennis court? Certainly did enjoy the chance to play together and the opportunity to be with you and Louise.

Warmest regards.

Yours,



STANSFIELD TURNER  
Vice Admiral, U.S. Navy

Mr. Morton H. Broffman  
President  
American Biltrite, Inc.  
Cambridge, MA 01432

Enclosure